

# Evaluation and Selection of Suppliers Using Intuitionistic Fuzzy DEA -TOPSIS Methods

N. Ravi Shankar, M.V. Madhuri

Dept. of Mathematics, GSS, GITAM (Deemed to be University), Visakhapatnam, India

**Abstract:-** In the dynamic landscape of global supply chains, the effective evaluation and selection of suppliers play a pivotal role in ensuring organizational success and sustainability. This study proposes a comprehensive approach that integrates Intuitionistic Fuzzy Data Envelopment Analysis (IF-DEA) with Technique for Order of Preference by Similarity to Ideal Solution (TOPSIS) methods to enhance the accuracy and robustness of supplier assessment. The Intuitionistic Fuzzy DEA framework enables the consideration of uncertainties and vagueness inherent in supplier performance data, providing a more realistic representation of the evaluation process. It considers not only the crisp data but also the hesitancy and ambiguity associated with subjective judgements. Furthermore, the integration of TOPSIS allows for the determination of the optimal supplier from a set of alternatives by considering both ideal and nadir solutions. The proposed methodology is illustrated through a practical case study, wherein the performance of suppliers is assessed based on multiple criteria, including cost efficiency, delivery reliability, and product quality. The results demonstrate the efficacy of the combined IF-DEA-TOPSIS approach in offering a systematic and comprehensive decision-making tool for supplier evaluation, considering both quantitative and qualitative aspects. This research contributes to the evolving field of supplier management by providing a novel and flexible methodology that addresses the challenges posed by uncertainty and subjectivity in supplier assessment. The proposed approach not only aids organizations in making informed and strategic decisions but also contributes to the advancement of decision science in the context of supplier selection in supply chain management.

**Keywords:** Supply chain management; DEA; TOPSIS. Intuitionistic Fuzzy sets

\

## 1. Introduction

At the source level, decision-making regarding the selection of a supplier at the top of the supply chain network is crucial for delivering value. Choosing an efficient supplier that best meets the organization's needs is a challenging and time-consuming task due to the diverse performance/evaluation criteria. These criteria encompass not only quantitative measures such as cost and just-in-time delivery rates but also qualitative aspects like trustworthiness, management ability, environmental regulation compliance, long-term relationship viability, and process and design capabilities. Notably, cost and benefit criteria play a pivotal role in decision-making, dependent on the evaluation of various qualitative and quantitative factors. Numerous Multicriteria Decision-Making (MCDM) systems have been created to enable decision-makers to evaluate alternative suppliers.

De Boer et al. [1] explored various supplier selection approaches, including issue characterization, performance requirements, and supplier credentials, offering new ideas and strategies. Choosing a provider involves a process that requires selecting an option from a range of choices. Dickson [2] provides a comprehensive review of corporate and individual vendor selection processes, along with a list of variables to consider. Chai et al. [3] conducted extensive studies on selection strategies, developing a paradigm of process analysis based on logical aspects of the problem ecosystem, and approach.

Farrell and Michael [4] established the DEA approach, later expanded by Charnes et al. [5]. Friedman and Sinuany [27] developed a special model for linear programming to measure proficiency and analyze operating performance. Soteriou and Stavrinides [6], Ramanathan[7], and Koster et al.[8] attempted to establish benchmarks for less effective values using the DEA approach, predominantly used in educational institutions. Bessent et al.[9] mentioned DEA's use in assessing educational programs, while Tomkins and Green[10] evaluated UK institution departments using DEA.

The DEA technique assesses supplier efficiency, classifying them as inefficient or ineffective. However, selecting the best supplier satisfying manufacturer requirements is challenging, as efficient suppliers are often equally good. Consequently, the TOPSIS strategy is employed in the second phase for shortlisting the best supplier. Hwang and Yoon[14] developed an approach using TOPSIS for speedy supplier selection in MCDM problems.

TOPSIS assumes that the optimal solution is closed to the ideal one on the positive side and farthest on the negative side. Various studies have applied TOPSIS to handle fuzzy/imperfect data. Tsaur et al. [15] used centroid defuzzification. Chu [16] applied TOPSIS in a fuzzy environment for plant positioning, and Chen and Tzeng [17] used fuzzy integrals for fuzzy multi-criteria DM problems. Byun and Lee [18] developed a modified TOPSIS technique for fast prototyping. Chen et al.[19] recommended a TOPSIS-based strategy for supplier selection under fuzzy settings. Boran et al.[20] used TOPSIS with an intuitionistic fuzzy average processor to assess supplier problems.

Wang and Luo[21] proposed the reversal of ranking in MCDM tasks, and Lotfi et al.[22] employed TOPSIS to generate a scope based on efficiency. Chitnis and Vaidya [23] proposed a tie-breaking method for DEA-TOPSIS efficiency counts. Different DEA ranking systems, including cross efficiency, super efficiency, and benchmarking, may or may not share the same viewpoint. To resolve this disagreement, the suggested solution in the second stage employs the TOPSIS method to assist the evaluator in selecting the most suitable provider.

It is noteworthy that, in any situation, the best supplier can be chosen through selection techniques, considering criteria that should be thoroughly evaluated and weighed. The supplier selection process generally involves three stages: identifying criteria, determining evaluation procedures based on these criteria, and choosing suppliers according to assessment findings. While research publications often explain the derivation of decision criteria, they predominantly focus on the supplier selection process. Various criteria exist in the literature for evaluating suppliers, with Dickson[2] being the first to conduct a study and Ellram[28] emphasizing qualitative parameters for long-term collaboration, categorized into financial considerations, corporate culture, technology, and other aspects. The detailed discussion of supplier selection in a close loop of the supply chain networking and highlighted applications further enriches the understanding of the process.

## 2. Preliminaries

### Intuitionistic Fuzzy Set (IFS) [29]

Suppose Universal and subsets be  $X$  and  $\tilde{F}^I$ .

The set  $\tilde{F}^I = \{(x, m_{\tilde{F}^I}(x), n_{\tilde{F}^I}(x))/x \in X\}$  is referred to as “IFS” where  $x$  is variable.  $m_{\tilde{F}^I}(x): X \rightarrow [0,1]$ ,  $n_{\tilde{F}^I}(x): X \rightarrow [0,1]$  represents the truth values of  $x$  (values of Membership of  $x$  and Non-membership of  $x$  such that  $m_{\tilde{F}^I} + n_{\tilde{F}^I} \leq 1 \forall x \in X$ . Further,  $h_{\tilde{F}^I}(x) = 1 - m_{\tilde{F}^I}(x) - n_{\tilde{F}^I}(x) \forall x \in X$  with  $0 \leq h_{\tilde{F}^I}(x) \leq 1$  represents Hesitancy Degree regarding  $x$  in  $\tilde{F}^I$ . “IFS”  $\tilde{F}^I$  becomes a FS  $\tilde{F}$  when  $h_{\tilde{F}^I}(x) = 0$  and  $n_{\tilde{F}^I}(x) = 1 - m_{\tilde{F}^I}(x)$ .

### Intuitionistic Fuzzy numbers

These numbers  $F^I$  are fuzzy-sets (Intuitionistic)  $\tilde{F}^I$  on real line with the conditions described below

(i)  $\tilde{F}^I$  is normal i.e., there exist  $x_i, x_j \in R$  with  $m_{\tilde{F}^I}(x_i) = 1$  and

$$n_{\tilde{F}^I}(x_j) = 0.$$

(ii)  $\tilde{F}^I$  is convex in  $m_{\tilde{F}^I}$  and concave in  $n_{\tilde{F}^I}$ .

$$\text{i.e., } m_{\tilde{F}^I}(kx_1 + (1 - k)x_2) \geq \min(m_{\tilde{F}^I}(x_1), m_{\tilde{F}^I}(x_2))$$

$$n_{\tilde{F}^I}(kx_1 + (1 - k)x_2) \leq \max(n_{\tilde{F}^I}(x_1), n_{\tilde{F}^I}(x_2))$$

(iii)  $m_{\tilde{F}^I}(x)$  is upper semicontinuous and  $n_{\tilde{F}^I}(x)$  lower semicontinuous

(iv) Support of  $\tilde{F}^I$  is bounded.

### Operations of Generalized Trapezoidal and Triangular Intuitionistic Fuzzy Numbers:

Defining fuzzy operation through trapezoidal intuition as presented by De and Das, (2014). “Trapezoidal-IFN”s are the source of “Triangular-IFN”, and the same logistics apply.

Let  $P^I = (p'_1, p_1, p'_2, p_2, p_3, p'_3, p_4, p'_4; m_p, n_p)$  and

$Q^I = (q'_1, q_1, q'_2, q_2, q_3, q'_3, q_4, q'_4; m_q, n_q)$  be GTIFNs then

(i)  $P^I + Q^I = (p'_1 + q'_1, p_1 + q_1, p'_2 + q'_2, p_2 + q_2, p_3 + q_3, p'_3 + q'_3, p_4 + q_4, p'_4 + q'_4; \min(m_p, m_q), \max(n_p, n_q))$

(ii)  $P^I - Q^I = (p'_1 - q'_4, p_1 - q_4, p'_2 - q'_3, p_2 - q_3, p_3 - q_2, p'_3 - q'_2, p_4 - q_1, p'_4 - q'_1; \min(m_p, m_q), \max(n_p, n_q))$

(iii)  $kP^I = (kp'_1, kp_1, kp'_2, kp_2, kp_3, kp'_3, kp_4, kp'_4; m_p, n_p)$

**Fuzzification:**

Process of expressing the crisp data in terms of fuzzy data is called fuzzification.

**Defuzzification:**

It is the reverse process to fuzzification which involves conversion of a fuzzy value into the closest crisp value.

**Ranking Function :**

**Triangular IFN**

$$\tilde{A} = (a_1, a_2, a_4; m_a, n_a)$$

$$R(A^I) = \frac{2}{81}(a_1 + 7a_2 + a_3)(1 + m_a - n_a)$$

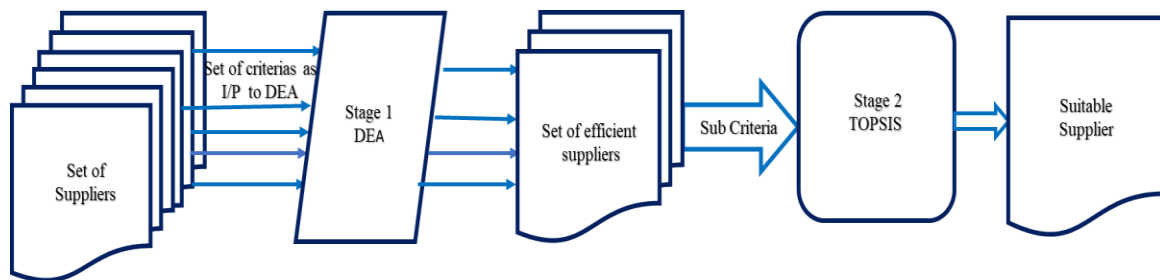
**Trapezoidal IFN**

$$\tilde{A} = (a_1, a_2, a_3, a_4); (a'_1, a'_2, a'_3, a'_4)$$

$$R(\tilde{A}) = \frac{1}{81}[(a_1 + a'_1) + 2(a_2 + a'_2) + 5(a_3 + a'_3) + (a_4 + a'_4)]$$

**3.Supplier-Selection Through Mathematical Modelling**

Consider a scenario where there are a group of suppliers available from among whom one party which best meets the needs of the organization must be chosen. The procedure is divided into two stages. Using the Data envelope analysis(DEA) method, the performance of suppliers is evaluated in stage 1, and inefficient suppliers are eliminated. The TOPSIS method is used for selection in stage 2. Figure 1 depicts the selection process.



**Fig.1 Supplier selection process**

**Stage-1 Evaluation process**

**Step 1:** Consider the intuitionistic fuzzy DEA model represented by equation (1). The weights assigned for input and output values of all criteria for each specific supplier should be represented in Intuitionistic triangular fuzzy number.

**Symbols used**

$i$ -The suppliers	$x_{ri}$ – Output variable
$r$ – the Output values	$V_{si}^l$ –Weight assigned for input
$s$ – Input values	$U_{ri}^l$ – Output weightage
$y_{si}$ – Input -Variable	$EFS_i$ - Efficiency score of the supplier

$$\text{Max } EFS_i = \sum_{r=1}^n U_{ri}^l x_{ri}$$

subject to:

$$\sum_{s=1}^m V_{si}^l y_{si} = 1$$

$$\sum_{r=1}^n U_{ri}^l x_{ri} - \sum_{s=1}^m V_{si}^l y_{si} < 0 \quad \forall i$$

$$x_{ri}, y_{si} \geq 0 \quad \forall i, r, s \tag{1}$$

**Step 2 :** On input and output weights, use the ranking function described in section 2 to transform the model in step 1 to the equivalent crisp model represented by Eq. (2).

$$\text{Max } EFS_i = \sum_{r=1}^n R(U_{ri}^l) x_{ri}$$

subject to:

$$\sum_{s=1}^m R(V_{si}^l) y_{si} = 1$$

$$\sum_{r=1}^n R(U_{ri}^l) x_{ri} - \sum_{s=1}^m R(V_{si}^l) y_{si} < 0 \quad \forall i$$

$$x_{ri}, y_{si} \geq 0 \quad \forall i, r, s \tag{2}$$

**Step 3 :** The ratio of any vendor’s weighted sum of output values to that of input values is called productivity score. Every supplier’s optimum value is enhanced by using the productivity score, which is also the efficiency, with the best score not surpassing 1.

**Stage -2 Selection process**

The shortlisted suppliers from Stage 1 are checked under a collection of selection' criteria and choose the actual supplier who is best suited for an organization. In this stage, the TOPSIS method is used. It entails the steps below.

Let  $S = \{S_i; i = 1,2,3 \dots m\}$  be the set of shortlisted suppliers from stage 1.

$C = \{C_j; j = 1,2,3 \dots n\}$  be the set of criteria for selection.

$D = \{DM_k; k = 1,2,3 \dots l\}$  represent the “P” set of people called decision makers who choose the suppliers based on given criteria set.

$S_{ij}$  represent  $j^{\text{th}}$  criteria for  $i^{\text{th}}$  supplier expressed in GTIFN as

$$S_{ij} = (\underline{s}_{ij}, s_{ij}, \bar{s}_{ij}; m_{S_{ij}}, n_{S_{ij}})$$

**Step 1.** Calculate the importance of each decision maker.

A group of experts decides which suppliers a manufacturing company should use. Each decision maker's weight is important, and it is computed as follows.

Let  $DM_k = (\lambda_k, \lambda_k, \bar{\lambda}_k; m_k, n_k)$  be linguistic score representing significance of each decision maker expressed as GTIFN. The equation for calculation of weightage of any decision maker say  $k^{\text{th}}$  is as follows.

$$d_k = \frac{R(DM_k)}{\sum_{k=1}^l R(DM_k)} \tag{3}$$

where  $R(DM_k) = \frac{2}{81}(\underline{\lambda}_k + 7\lambda_k + \bar{\lambda}_k) \times (1 + m_k - n_k)$  is the rank of  $DM_k$  obtained by using ranking function defined in section 2 and  $d_k \in [0,1]$  such that  $\sum_{k=1}^l d_k = 1$ .

**Step 2.** In the purview of any decision maker, an accumulated intuitionistic fuzzy decision matrix is constructed. All individual decision opinions are combined in this step to form a group opinion and represented in the matrix form given by  $R = (r_{ij})_{m \times n}$

Where

$$r_{ij} = (\underline{r}_{ij}, r_{ij}, \bar{r}_{ij}; m_{r_{ij}}, n_{r_{ij}}) = \left( \begin{matrix} \sum_{k=1}^l d_k (s_{ij})_k, \sum_{k=1}^l d_k (s_{ij})_k, \sum_{k=1}^l d_k (\bar{s}_{ij})_k \\ 1 - \prod_{k=1}^l (1 - m_{s_{ij}})_{k}^{d_k}, \prod_{k=1}^l (n_{s_{ij}})_{k}^{d_k} \end{matrix} \right) \tag{4}$$

**Step3.** Determine the weighting of various criteria  $W = \{W_j; j = 1, 2, \dots, n\}$  for consideration of assessment (of a decision maker) in importance specific to grades.

It is possible that not all criteria are equally important.

Let  $wc_j = (\underline{wc}_j, wc_j, \bar{wc}_j; m_{wc_j}, n_{wc_j})$  denotes the set of importance grades. The views about the relevance of every specific criteria of decision maker are added together to give each criterion a specific weight.

The weight given to each criterion j is  $W_j = (\underline{w}_j, w_j, \bar{w}_j; m_{W_j}, n_{W_j})$

$$= \left( \sum_{k=1}^l d_k \underline{wc}_j, \sum_{k=1}^l d_k wc_j, \sum_{k=1}^l d_k \bar{wc}_j; 1 - \prod_{k=1}^l (1 - m_{wc_j})_{k}^{d_k}, \prod_{k=1}^l (n_{wc_j})_{k}^{d_k} \right) \tag{5}$$

**Step 4** Development of a weighted-IF decision matrix that has been accumulated

$$T = (t_{ij})_{m \times n}$$

$$t_{ij} = (\underline{t}_{ij}, t_{ij}, \bar{t}_{ij}; m_{t_{ij}}, n_{t_{ij}}) = (\underline{r}_{ij} \underline{w}_j, r_{ij} w_j, \bar{r}_{ij} \bar{w}_j; m_{r_{ij}} m_{W_j}, n_{r_{ij}} + n_{W_j} - n_{r_{ij}} n_{W_j}) \tag{6}$$

**Step 5.** Determination of solutions based on intuitionistic fuzzy Optimistic and pessimistic values.

Using the ranking function defined in section 2 identify maximum  $t_{ij}$  and min  $t_{ij}$  for each criteria j according type of criteria which are classified as Benefit criteria B Cost criteria C. The optimistic and pessimistic intuitionistic values are derived as responses as follows.

$$\begin{aligned} O^+ &= (t_1^+, t_2^+, \dots, t_n^+) \text{ and } P^- = (t_1^-, t_2^-, \dots, t_n^-). \\ t_j^+ &= \left[ \left( \max_i t_{ij} / j \in B \right) \left( \min_i t_{ij} / j \in C \right) \right] = (\underline{t}_j^+, t_j^+, \bar{t}_j^+; m_{t_j^+}, n_{t_j^+}) \text{ and} \\ t_j^- &= \left[ \left( \min_i t_{ij} / j \in B \right) \left( \max_i t_{ij} / j \in C \right) \right] = (\underline{t}_j^-, t_j^-, \bar{t}_j^-; m_{t_j^-}, n_{t_j^-}) \end{aligned} \tag{7}$$

**Step 6.** Deduction of measures of Separation

The Separation metrics  $SM^+$  and  $SM^-$  for positive and negative intuitionistic optimistic and pessimistic responses can be derived for each supplier i by use of what is called Hamming distance method .

$$\begin{aligned} SM_i^+ &= \sum_{j=1}^n d(t_{ij}, t_j^+) \\ SM_i^- &= \sum_{j=1}^n d(t_{ij}, t_j^-) \end{aligned} \tag{8}$$

where  $d(t_{ij}, t_j^+)$  is the measure of distance between  $t_{ij}$  and  $t_j^+$  and  $d(t_{ij}, t_j^-)$  is distance between  $t_{ij}$  and  $t_j^-$  obtained by using the formula.

$$d(t_{ij}, t_j^+) = \left(\frac{1}{6}\right) \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| t_{ij} - \left| 1 + m_{t_j^+} - n_{t_j^+} \right| t_j^+ \right] + \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| t_{ij} - \left| 1 + m_{t_j^+} - n_{t_j^+} \right| t_j^+ \right] t_j^+ + \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| \bar{t}_{ij} - \left| 1 + m_{t_j^+} - n_{t_j^+} \right| \bar{t}_j^+ \right] \bar{t}_j^+$$

$$d(t_{ij}, t_j^-) = \left(\frac{1}{6}\right) \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| t_{ij} - \left| 1 + m_{t_j^-} - n_{t_j^-} \right| t_j^- \right] + \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| t_{ij} - \left| 1 + m_{t_j^-} - n_{t_j^-} \right| t_j^- \right] t_j^- + \left[ \left| 1 + m_{t_{ij}} - n_{t_{ij}} \right| \bar{t}_{ij} - \left| 1 + m_{t_j^-} - n_{t_j^-} \right| \bar{t}_j^- \right] \bar{t}_j^- \tag{9}$$

The closeness coefficient is measured

$$Cc_i^+ = \frac{SM_i^-}{SM_i^+ + SM_i^-} \quad \text{where} \quad 0 \leq Cc_i^+ \leq 1 \tag{10}$$

$Cc_i^+$  is a supplier's relative closeness coefficient, which measures the value's proximity to the optimistic and pessimistic values. The supplier with the highest  $Cc_i^+$  value is the best fit for the organization.

#### 4. Practical Applications in Selection Process

##### APPLICATION 1

Consider a company's supply chain network which is closed-loop, where manufacturer needs the highest-quality raw materials to make the product. An expert panel known as decision makers assesses the efficiency of five suppliers and chooses the one that best fits the company's needs based on a set of standards.

The model developed which is elaborated in Section 3 for opting a best supplier from amongst those available on the list is highlighted. In stage 1, we assess the supplier's efficacy against numerous parameters and identify the most efficient suppliers using the DEA approach. The group of decision makers selects the supplier that best meets the manufacturer's requirements in stage 2. There are three benefit criteria and one cost criteria among these. Because the given data is linguistic and imprecise, intuitionistic fuzzy numbers are used to represent it.

##### Stage 1- Evaluation process using Intuitionistic fuzzy DEA method

To evaluate the efficiency of a group of suppliers, use the DEA approach. The following are the input and output variables that were utilized to evaluate the performance of the provided set of suppliers.

##### Input variables

- y<sub>1</sub> – Quality of the system
- y<sub>2</sub> – Carbon credits
- y<sub>3</sub> – Material delivery timeline
- y<sub>4</sub> – Gender equality and the prohibition of child labor.
- y<sub>5</sub> – Price of the material

##### Output variables

- x<sub>1</sub>– Quality
- x<sub>2</sub>–Environmental criteria
- x<sub>3</sub>– just-in-time management
- x<sub>4</sub> – Social criteria
- x<sub>5</sub> – Financial criteria

Tables 1 and 2 show the input and output criterion weightages for the DEA, TIFN are used to describe these values.

**Step 1.** De-fuzzify the input and output weights using the ranking method defined in section 2.

$$R(A^I) = \frac{2}{81} (a_1 + 7a_2 + a_3)(1 + m_a - n_a)$$

Tables 3 and 4 show equivalent crisp weights.

**Step 2.** The efficiency measure for each supplier is calculated using the linear programming procedure described in equation (2). Table 5 displays each supplier's efficiency score.

From Table 5, we see that efficiency scores for suppliers  $S_1$ ,  $S_3$  and  $S_4$  are all 1 while the scores of suppliers  $S_2$  and  $S_5$  are less than 1. Hence, we eliminate inefficient suppliers  $S_2$  and  $S_5$ . In the second stage, the short-listed suppliers  $S_1$ ,  $S_3$ , and  $S_4$  are tested against the 5 criteria predefined by a group of three experts known as the organization's decision makers, and one of the Suppliers that is most favorable to the organization is chosen using the TOPSIS method.

**Stage2 -Selection activity using Intuitionistic fuzzy TOPSIS Technique.**

Following steps are applied to find suitable supplier

**Step 1:** Using equation (3) each decision maker opinion weight is calculated and displayed in Table 7 based on the level of importance of each expert opinion given in Table 6.

**TABLE -1 Application 1 : Intuitionistic fuzzy input weights of DEA**

	$V_1^I$	$V_2^I$	$V_3^I$	$V_4^I$	$V_5^I$
S <sub>1</sub>	(1,2,3;0.7,0.1)	(1,3,5;0.76,0.2)	(1.5,2.5,3.5;0.65,0.3)	(1.5,2.5,4;0.,0.2)	(0,0,0;1,0)
S <sub>2</sub>	(2.5,3,3.5;0.8,0.1)	(2.5,3,4.5;0.7,0.2)	(2.5,3.5,4.5;0.65,0.2)	(1,3,4;0.8,0.12)	(3,5,6.5;0.5,0.35)
S <sub>3</sub>	(1.5,2.5,3.5;0.87,0.05)	(2.5,3,4.5;0.7,0.2)	(1,3,5;0.6,0.3)	(1,3,5;0.7,0.15)	(1,2,3;0.75,0.1)
S <sub>4</sub>	(1.5,2.5,3.5;0.65,0.2)	(1.5,2.5,3.5;0.7,0.18)	(2.5,3.5,4.5;0.65,0.31)	(1,2.5,5;0.8,0.15)	(2,3,5;0.87,0.05)
S <sub>5</sub>	(1,2.5,4,0.7,0.15)	(1.5,2.5,3.5;0.68,0.2)	(0.5,2,3;0.9,0)	(1.5,3,5;0.7,0.3)	(1,2.5,3;0.9,0.1)

**TABLE -2 Application 1: Intuitionistic fuzzy output weights of DEA**

	$U_1^I$	$U_2^I$	$U_3^I$	$U_4^I$	$U_5^I$
S <sub>1</sub>	(1,2,3;0.7,0.15)	(1.5,2.5,3.5;0.8,0.2)	(0.8,1,1.2;0.8,0.05)	(0,0,0;1,0)	(1,1.5,3;0.45,0.55)
S <sub>2</sub>	(1.5,2.5,3.5;0.86,0.08)	(2,4,5;0.76,0.2)	(2.5,3.5,4.5;0.71,0.22)	(2,4,5;0.7,0.3)	(1.5,3,5;0.6,0.2)
S <sub>3</sub>	(3,4,5;0.65,0.25)	(3,4.5,5;0.71,0.1)	(2,4,5;0.8,0.17)	(5.5,6.5,7.5;0.77,0.09)	(2,3,5,4,5;0.81,0.15)
S <sub>4</sub>	(2.5,4,5,5;0.67,0.3)	(2,4,5;0.7,0.3)	(1.5,2.5,3.5;0.64,0.25)	(5.5,6.5,7.5;0.81,0.132)	(2,3,5,4,5;0.81,0.15)
S <sub>5</sub>	(1,1.2,1.4;0.76,0.2)	(1.5,2.5,3.5;0.8,0.2)	(2,3,4;0.75,0.2)	(0,0,0;1,0)	(1,2.5,4;0.75,0.22)

**TABLE -3 Application 1: Crisp weights of Input variables ( $V_s$ )**

	$V_1$		$V_2$	$V_3$	$V_4$	$V_5$
$S_1$	0.71		1.04	0.75	0.88	0
$S_2$	1.13		1.04	1.13	1.08	1.26
$S_3$	1.01		1.04	0.87	1.03	0.73
$S_4$	0.81		0.84	1.04	0.96	1.26
$S_5$	0.86		0.82	0.82	0.95	0.96

**TABLE -4 Application 1: Crisp weights of output variables ( $U_r$ )**

	$U_1$	$U_2$	$U_3$	$U_4$	$U_5$
$S_1$	0.69	0.89	0.39	0	0.32
$S_2$	0.99	1.35	1.16	1.21	0.95
$S_3$	1.24	1.57	1.41	2.42	1.27
$S_4$	1.22	1.21	0.77	2.42	1.27
$S_5$	0.42	0.89	1.03	0	0.85

**TABLE -5 Application 1: Efficiency score of suppliers  $EFS_i$**

Suppliers	Efficiency
$EFS_1$	1
$EFS_2$	0.86
$EFS_3$	1
$EFS_4$	1
$EFS_5$	0.93

**TABLE -6 Application 1: Linguistic Words Score of Decision Makers**

Linguist Terms	IFN	Crisp values
Crucial (Cl)	(8.5,9.5,10 :0.85, 0.1)	3.67
Important (Imp)	(7.5,8.5,9.5 :0.7, 0.25)	2.74
Average (Av)	(6.5,7.5,8.5 :0.5, 0.45)	1.75
Depraved (DP)	(5.5,6.5,7.5 :0.45, 0.5)	1.37
Deplorable (D)	(4.5,5.5,6.5 :0.3 ,0.6)	0.86

$$d_k = \frac{R(DM_k)}{\sum_{k=1}^3 R(DM_k)}$$

$$d_1 = \frac{3.67}{(3.67 + 1.75 + 2.74)} = \frac{3.67}{8.16} = 0.450$$

$$d_2 = \frac{1.75}{(3.67 + 1.75 + 2.74)} = \frac{1.75}{8.16} = 0.214$$

$$d_3 = \frac{2.74}{(3.67 + 1.75 + 2.74)} = \frac{2.74}{8.16} = 0.336$$

**TABLE -7 Application 1: Decision-maker opinion weights**

	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
Linguistic Term	Crucial (Cl)	Average (Av)	Important (Imp)
Weights	0.450	0.214	0.336

**Step2.** In the decision maker's perspective, the Accumulate intuitionistic fuzzy decision matrix  $R = (r_{ij})_{m \times n}$  is calculated using Table 8 and Table 9 and denoted in tabular form as Table 10.

**TABLE -8 Application 1: Criteria based supplier Linguistic rating**

Linguistic Terms	IFN
Extraordinary (E)	(8,9,10: 0.85, 0.05)
Reasonable (R)	(6,7,8: 0.7, 0.2)
Average (A)	(4,5,6:0.5, 0.5)
Bad (B)	(2,3,4:0.4, 0.5)
Awful (AW)	(1,2,3:0.2 ,0.65)

TABLE -9 Application 1: Decision makers' perceptions on suppliers for each criterion

SUPPLIERS	CRITERIA	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
S <sub>1</sub>	C <sub>1</sub>	E	R	R
	C <sub>2</sub>	A	R	R
	C <sub>3</sub>	R	A	E
	C <sub>4</sub>	A	A	A
	C <sub>5</sub>	R	E	E
S <sub>3</sub>	C <sub>1</sub>	E	A	R
	C <sub>2</sub>	A	B	E
	C <sub>3</sub>	E	E	E
	C <sub>4</sub>	R	R	A
	C <sub>5</sub>	B	E	E
S <sub>4</sub>	C <sub>1</sub>	R	R	R
	C <sub>2</sub>	A	E	R
	C <sub>3</sub>	E	E	E
	C <sub>4</sub>	E	R	A
	C <sub>5</sub>	R	B	A

$$R = (r_{ij})_{m \times n}$$

$$= \left( \sum_{k=1}^l d_k (s_{ij})_k, \sum_{k=1}^l d_k (s_{ij})_k, \sum_{k=1}^l d_k (\bar{s}_{ij})_k : 1 - \prod_{k=i}^l (1 - m_{s_{ij}})^{d_k}, \prod_{k=1}^l (n_{s_{ij}})^{d_k} \right)$$

$$r_{11} = (6.9, 7.9, 8.9 : 0.780, 0.107)$$

$$r_{12} = (4.4, 5.4, 6.4 : 0.552, 0.411)$$

$$r_{13} = (5.8, 6.8, 7.8 : 0.701, 0.190)$$

$$r_{14} = (5.8, 6.8, 7.8 : 0.724, 0.153)$$

$$r_{15} = (5.3, 6.3, 7.3 : 0.644, 0.272)$$

Similarly calculating other values, we get decision matrix

**Step 3.** Weights of criteria in each decision maker’s view is calculated by equation (3) using data given in Table 11 and Table 12. Obtained weights are represented in Table 13.

$$W_j = (\underline{w}_j, w_j, \bar{w}_j; m_{W_j}, n_{W_j})$$

$$= \left( \sum_{k=1}^l d_k \underline{w}_{C_j}, \sum_{k=1}^l d_k w_{C_j}, \sum_{k=1}^l d_k \bar{w}_{C_j}; 1 - \prod_{k=1}^l (1 - m_{w_{C_j}})^{d_k}, \prod_{k=1}^l (n_{w_{C_j}})^{d_k} \right)$$

$$W_1 = ([6 \times 0.450 + 5 \times 0.214 + 5 \times 0.336], [7.5 \times 0.450 + 6.5 \times 0.214 + 6.5 \times 0.336], [9 \times 0.450 + 8 \times 0.214 + 8 \times 0.336]: [1 - (1 - 0.8)^{0.450} \times (1 - 0.7)^{0.214} \times (1 - 0.7)^{0.336}], [(0.1)^{0.450} \times (0.2)^{0.214} \times (0.2)^{0.336}])$$

$$W_2 = ([7 \times 0.450 + 7 \times 0.214 + 7 \times 0.336], [8.5 \times 0.450 + 8.5 \times 0.214 + 8.5 \times 0.336], [10 \times 0.450 + 10 \times 0.214 + 10 \times 0.336]: [1 - (1 - 0.9)^{0.450} \times (1 - 0.9)^{0.214} \times (1 - 0.9)^{0.336}], [(0)^{0.450} \times (0.0)^{0.214} \times (0.0)^{0.336}])$$

$$W_3 = ([4 \times 0.450 + 6 \times 0.214 + 5 \times 0.336], [5.5 \times 0.450 + 7.5 \times 0.214 + 6.5 \times 0.336], [7 \times 0.450 + 9 \times 0.214 + 8 \times 0.336]: [1 - (1 - 0.5)^{0.450} \times (1 - 0.8)^{0.214} \times (1 - 0.7)^{0.336}], [(0.5)^{0.450} \times (0.1)^{0.214} \times (0.2)^{0.336}])$$

$$W_4 = ([6 \times 0.450 + 5 \times 0.214 + 4 \times 0.336], [7.5 \times 0.450 + 6.5 \times 0.214 + 5.5 \times 0.336], [9 \times 0.450 + 8 \times 0.214 + 7 \times 0.336]: [1 - (1 - 0.8)^{0.450} \times (1 - 0.7)^{0.214} \times (1 - 0.5)^{0.336}], [(0.1)^{0.450} \times (0.2)^{0.214} \times (0.5)^{0.336}])$$

$$W_5 = ([7 \times 0.450 + 6 \times 0.214 + 6 \times 0.336], [8.5 \times 0.450 + 7.5 \times 0.214 + 7.5 \times 0.336], [10 \times 0.450 + 9 \times 0.214 + 9 \times 0.336]: [1 - (1 - 0.9)^{0.450} \times (1 - 0.8)^{0.214} \times (1 - 0.8)^{0.336}], [(0)^{0.450} \times (0.1)^{0.214} \times (0.1)^{0.336}])$$

**Step 4.** Construction of matrix of weighted-IF decisions that has been accumulated -  $T = (t_{ij})_{m \times n}$  using equation (4) and is shown in Table 14.

$$t_{ij} = (\underline{t}_{ij}, t_{ij}, \bar{t}_{ij}; m_{t_{ij}}, n_{t_{ij}})$$

$$= (r_{ij} \underline{w}_j, r_{ij} w_j, \bar{r}_{ij} \bar{w}_j; m_{r_{ij} w_j}, n_{r_{ij} w_j} + n_{w_j} - n_{r_{ij} n_{w_j}})$$

**Step 5.** “IF-optimistic” solution  $O^+$  and “IF-pessimistic” solution  $P^-$  based on given criteria set are calculated using the equation in step 4. There are two groups of criteria in the given set. Criteria for determining benefits,  $B = \{C_1, C_2, C_3, C_4\}$ , and for determining cost,  $C = \{C_5\}$

$$R(S_1 C_1) = \left(\frac{2}{81}\right) (\underline{t}_{11} + 7 \times t_{11} + \bar{t}_{11})(1 + m_{t_{11}} - n_{t_{11}})$$

$$R(S_1 C_1) = \left(\frac{2}{81}\right) \times (37.6 + 7 \times 54.9 + 75.2) \times (1 + 0.585 - 0.238) = 16.54$$

$$R(S_3 C_1) = \left(\frac{2}{81}\right) \times (16.9 + 7 \times 28.5 + 43.1) \times (1 + 0.343 - 0.594) = 4.931$$

$$R(S_4 C_1) = \left(\frac{2}{81}\right) \times (41.3 + 7 \times 59.6 + 80.9) \times (1 + 0.620 - 0.204) = 18.847$$

$$\max_i S_i C_1 = S_4 C_1 = t_{41} = (41.3, 59.6, 80.9; 0.620, 0.204)$$

Similarly, we get

$$\max_i S_i C_2 = S_3 C_2 = (56, 76.5, 100; 0.765, 0.05)$$

$$\max_i S_i C_3 = S_3 C_3 = (30.6, 46.5, 65.4; 0.485, 0.370)$$

$$\max_i S_i C_4 = S_3 C_4 = (34.1, 50.7, 70.4; 0.536, 0.300)$$

$$\min_i S_i C_5 = S_4 C_5 = (32.8, 42.3, 52.2: 0.575, 0.202)$$

Therefore

$$O^+ = \left\{ \begin{array}{l} (41.3, 59.6, 80.9: 0.620, 0.204), (56, 76.5, 100: 0.765, 0.05), \\ (30.6, 46.5, 65.4: 0.485, 0.370), \\ (34.1, 50.7, 70.4: 0.536, 0.300), (32.8, 42.3, 52.2: 0.575, 0.202) \end{array} \right\}$$

$$\min_i S_i C_1 = S_3 C_1 = (16.9, 28.5, 43.1: 0.343, 0.573)$$

$$\min_i S_i C_2 = S_4 C_2 = (28, 42.5, 60: 0.450, 0.50)$$

$$\min_i S_i C_3 = S_1 C_3 = (27.5, 42.4, 60.3: 0.458, 0.401)$$

$$\min_i S_i C_4 = S_4 C_4 = (18, 29.9, 44.9: 0.361, 0.528)$$

$$\max_i S_i C_5 = S_3 C_5 = (35.7, 45.4, 71.1: 0.576, 0.225)$$

$$P^- = \left\{ \begin{array}{l} (16.9, 28.5, 43.1: 0.343, 0.573), (28, 42.5, 60: 0.450, 0.50), \\ (27.5, 42.4, 60.3: 0.458, 0.401), \\ (18, 29.9, 44.9: 0.361, 0.528), (35.7, 45.4, 71.1: 0.576, 0.225) \end{array} \right\}$$

**Step 6.** Equations are used to generate separation measures  $SM^+$  and  $SM^-$ , which are constructed from corresponding “IF-optimistic” and “IF-pessimistic” solutions. The relative closeness coefficients are determined and are shown in Table 15.

$d(t_{ij}, t_j^+)$  the measure of distance between  $t_{ij}$  and  $t_j^+$  and  $d(t_{ij}, t_j^-)$ , distance between  $t_{ij}$  and  $t_j^-$  for each supplier is calculated using the equation and  $SM^+$ ,  $SM^-$  are obtained using the equation.

$$SM_i^+ = \sum_{j=1}^5 d(t_{ij}, t_j^+) \text{ for each } i$$

$$SM_i^- = \sum_{j=1}^5 d(t_{ij}, t_j^-) \text{ for each } i$$

Closeness coefficient is obtained using equation (4.2.8)

$$Cc_1 = \frac{48.56}{(57.51+48.5)} = 0.4578, Cc_3 = \frac{68.41}{(36.67+68.41)} = 0.6511,$$

$$Cc_1 = \frac{37.246}{(67.85 + 37.24)} = 0.3544$$

From Table 15 we can see that supplier  $S_3$  is selected as it has the highest  $Cc_1$  value and most suitable for the organization.

## APPLICATION 2

Let  $S = \{S_1, S_2, S_3, S_4, S_5\}$  be the available set of suppliers. To choose an efficient and suitable supplier for a SCN with a close-loop, the company takes the expert opinion consisting of 3 experts also called decision makers denoted by set  $D = \{DM_1, DM_2, DM_3\}$ . They evaluate the supplier performance efficiency under the criteria set  $C = \{C_1, C_2, C_3, C_4, C_5\}$  and choose the one that suits the company’s requirement. The selection process described in Section 3 is used for this, and the results are shown in the tables below.

### Stage 1. Finding the efficiency score of each supplier.

#### Step1 Formulate Intuitionistic fuzzy- DEA model

The following are the DEA's input and output criterion measures for evaluation.

#### Input criteria

$y_1$  – Quality of the system

#### Output criteria

$x_1$  – Quality

$y_2$ – Carbon credits	$x_2$ – Environmental criteria
$y_3$ – Delivery time of the material	$x_3$ – just in time management
$y_4$ – Material variety	$x_4$ – New product development
$y_5$ – Price of the material	$x_5$ – Financial criteria

In Tables 16 and 17, their evaluations are presented as Intuitionistic fuzzy numbers.

**Step 2.** Convert the intuitionistic fuzzy DEA model's input and output weights, which are in Symmetric-“Triangular-IFN” to crisp values using the ranking function defined in section 2. The equivalent crisp weights are in Table 18 and Table 19.

**Step 3.** Substituting the above values and solving by TORA software for each supplier yields the efficiency scores shown in Table 20.

According to Table 20, all of the suppliers are equally efficient, as their efficiency scores are all one. This makes the selection process difficult, and the TOPSIS method used in stage 2 assists in selecting a supplier who best meets the company's requirements.

**Stage2- Selection process.**

In this stage, the given set of suppliers are tested using the same criteria as the DEA outputs by firm's expert panel of three members who takes decision.

**Step 1.** Calculate each decision maker's individual opinion weightage using equation in step1 based on the significance of each expert's opinion expressed as linguistic IFN in Table 21. Table 22 displays the weight of opinion.

$$d_1 = \frac{3.60}{(3.60 + 1.56 + 2.67)} = \frac{3.60}{7.82} = 0.460$$

$$d_2 = \frac{1.56}{(3.60 + 1.56 + 2.67)} = \frac{1.56}{7.82} = 0.199$$

$$d_3 = \frac{2.67}{(3.60 + 1.56 + 2.67)} = \frac{2.74}{7.82} = 0.341$$

**Step 2.** Decision makers individual intuitionistic-fuzzy-opinions are accumulated by using Table 23 & Table 24 and represented in the form of a matrix as shown in Table 25.

$$R = (r_{ij})_{m \times n}$$

- $r_{11} = (6.9,7.9,8.9: 0.782,0.106)$
- $r_{12} = (4.4,5.4,6.4: 0.548,0.417)$
- $r_{13} = (5.8,6.8,7.8: 0.700,0.190)$
- $r_{14} = (5.9,6.9,7.9: 0.728,0.150)$
- $r_{15} = (5.3,6.3,7.3: 0.643,0.273)$
- $r_{21} = (3.1,4.1,5.1: 0.456,0.500)$

Finding other values in similar way we get accumulated decision matrix shown in Table 25.

**Step3.** The weight of each criterion  $W_j$  in the decision makers' opinion is calculated using the data in Tables 26 and 27. Calculated weights are shown in Table 28.

$$\begin{aligned}
 W_1 &= ([6 \times 0.460 + 5 \times 0.199 + 5 \times 0.341], [7.5 \times 0.460 + 6.5 \times 0.199 + 6.5 \times 0.341], [9 \times 0.460 \\
 &\quad + 8 \times 0.199 + 8 \times 0.341]: [1 \\
 &\quad - (1 - 0.8)^{0.460} \times (1 - 0.7)^{0.199} \times (1 - 0.7)^{0.341}], [(0.1)^{0.460} \times (0.2)^{0.199} \times (0.2)^{0.341}]) \\
 W_2 &= ([7 \times 0.460 + 7 \times 0.199 + 7 \times 0.341], [8.5 \times 0.460 + 8.5 \times 0.199 + 8.5 \times 0.341], [10 \times 0.460 \\
 &\quad + 10 \times 0.199 + 10 \times 0.341]: [1 \\
 &\quad - (1 - 0.9)^{0.460} \times (1 - 0.9)^{0.199} \times (1 - 0.9)^{0.341}], [(0)^{0.460} \times (0.0)^{0.199} \times (0.0)^{0.341}]) \\
 W_3 &= ([4 \times 0.460 + 6 \times 0.199 + 5 \times 0.341], [5.5 \times 0.460 + 7.5 \times 0.199 + 6.5 \times 0.341], [7 \times 0.460 \\
 &\quad + 9 \times 0.199 + 8 \times 0.341]: [1 \\
 &\quad - (1 - 0.5)^{0.460} \times (1 - 0.8)^{0.199} \times (1 - 0.7)^{0.341}], [(0.5)^{0.460} \times (0.1)^{0.199} \times (0.2)^{0.341}]) \\
 W_4 &= ([6 \times 0.460 + 5 \times 0.199 + 4 \times 0.341], [7.5 \times 0.460 + 6.5 \times 0.199 + 5.5 \times 0.341], [9 \times 0.460 \\
 &\quad + 8 \times 0.199 + 7 \times 0.341]: [1 \\
 &\quad - (1 - 0.8)^{0.460} \times (1 - 0.7)^{0.199} \times (1 - 0.5)^{0.341}], [(0.1)^{0.460} \times (0.2)^{0.199} \times (0.5)^{0.341}]) \\
 W_5 &= ([7 \times 0.460 + 6 \times 0.199 + 6 \times 0.341], [8.5 \times 0.460 + 7.5 \times 0.199 + 7.5 \times 0.341], [10 \times 0.460 \\
 &\quad + 9 \times 0.199 + 9 \times 0.341]: [1 \\
 &\quad - (1 - 0.9)^{0.460} \times (1 - 0.8)^{0.199} \times (1 - 0.8)^{0.341}], [(0)^{0.460} \times (0.1)^{0.199} \times (0.1)^{0.341}])
 \end{aligned}$$

**Step 4.** Matrix formation for of an accumulative -weighted-“IF-decisions”

$$T = (t_{ij})_{m \times n}$$

where

$$\begin{aligned}
 t_{ij} &= (\underline{t}_{ij}, t_{ij}, \bar{t}_{ij}; m_{t_{ij}}, n_{t_{ij}}) \\
 &= (\underline{r}_{ij}w_j, r_{ij}w_j, \bar{r}_{ij}\bar{w}_j; m_{r_{ij}}m_{w_j}, n_{r_{ij}} + n_{w_j} - n_{r_{ij}}n_{w_j})
 \end{aligned}$$

Table 29 shows the results of using equation in step 4

TABLE -10 Application 1: Matrix of accumulative intuitionistic fuzzy decisions

	C <sub>1</sub>	C <sub>2</sub>	C <sub>3</sub>	C <sub>4</sub>	C <sub>5</sub>
S <sub>1</sub>	(6.9,7.9,8.9 : 0.780,0.107)	(4.4,5.4,6.4 : 0.552,0.411)	(5.8,6.8,7.8 : 0.701,0.190)	(5.8,6.8,7.8 : 0.724,0.153)	(5.3,6.3,7.3 : 0.644,0.272)
S <sub>3</sub>	(3.1,4.1,5.1 : 0.457,0.500)	(8.9,10:0.85,0.050)	(0.741,0.149,0.110)	(0.762,0.126,0.112)	(0.675,0.224,0.101)
S <sub>4</sub>	(7.6,8.6,9.6 : 0.826,0.067)	(4.5,6:0.50,0.50)	(6.7,8:0.700,0.200)	(3.5,4.5,5.5 : 0.513,0.411)	(5.1,6.1,7.1 : 0.674,0.202)

**TABLE -11 Application 1: Criteria significance linguistic scores**

Linguistic Terms	IFN
Very Important (VI)	(7,8.5,10:0.9, 0)
Important (I)	(6,7.5,9:0.8, 0.1)
Medium Important (MI)	(5,6.5,8:0.7, 0.2)
Essential (ES)	(4,5.5,7:0.5, 0.5)
Inessential (IES)	(3,4.5,6:0.3 ,0.5)

**TABLE -12 Application 1: Decision makers opinion on Criteria**

	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
C <sub>1</sub>	I	MI	MI
C <sub>2</sub>	VI	VI	VI
C <sub>3</sub>	ES	I	MI
C <sub>4</sub>	I	MI	ES
C <sub>5</sub>	VI	I	I

**TABLE -13 Application 1: Weights of Criteria**

Criteria	Weights
C <sub>1</sub>	(5.5,7,8.5:0.750, 0.146)
C <sub>2</sub>	(7,8.5,10:0.90,0)
C <sub>3</sub>	(4.8,6.3,7.8:0.654, 0.260)
C <sub>4</sub>	(5.1,6.6,8.1:0.703, 0.199)
C <sub>5</sub>	(6.5,7,9.5:0.854, 0)

**Step 5.** “IF-optimistic” and “IF-pessimistic” values O<sup>+</sup> and P- are calculated using the equation in step 5 based on the type of criteria sets Benefit criteria or cost criteria. B= {C<sub>1</sub>, C<sub>2</sub>, C<sub>3</sub>, C<sub>4</sub>}, cost criteria C={C<sub>5</sub>}

$$R(t_{11}) = \left(\frac{2}{81}\right)(37.8 + 7 \times 55.1 + 75.5)(1 + 0.59 - 0.24) = 16.66$$

$$R(t_{21}) = \left(\frac{2}{81}\right)(16.8 + 7 \times 28.4 + 43)(1 + 0.34 - 0.57) = 4.92$$

$$R(t_{31}) = \left(\frac{2}{81}\right)(45.1 + 7 \times 59.9 + 81.2)(1 + 0.62 - 0.20) = 19$$

$$R(t_{41}) = \left(\frac{2}{81}\right)(32.8 + 7 \times 48.7 + 67.7)(1 + 0.53 - 0.32) = 13.18$$

$$R(t_{51}) = \left(\frac{2}{81}\right)(30.6 + 7 \times 45.9 + 64.3)(1 + 0.50 - 0.35) = 11.84$$

$$\max(16.66, 4.92, 19, 13.18, 11.84) = 19$$

$$t_j^+ = \left[ \left( \max_i \frac{t_{ij}}{j} \in B \right) \left( \min_j \frac{t_{ij}}{j} \in C \right) \right] = (t_j^+, t_j^+, \bar{t}_j^+ : m_{t_j^+}, n_{t_j^+})$$

$$t_1^+ = t_{31} = (41.5, 59.9, 81.2 : 0.62, 0.20)$$

3.

Similarly, we can find  $t_2^+, t_3^+, t_4^+$  and  $t_5^+$  which are given by

$$t_2^+ = t_{22} = (56, 76.5, 100 : 0.77, 0.05)$$

$$t_3^+ = t_{53} = (37.9, 56.2, 77.4 : 0.55, 0.30)$$

$$t_4^+ = t_{44} = (41, 59.6, 81.2 : 0.60, 0.24)$$

$$t_5^+ = t_{45} = (12.9, 20.9, 37.8 : 0.34, 0.50)$$

Similarly, we can find

$$t_j^- = \left[ \left( \min_i \frac{t_{ij}}{j} \in B \right) \left( \max_j \frac{t_{ij}}{j} \in C \right) \right] = (t_j^-, t_j^-, \bar{t}_j^- : m_{t_j^-}, n_{t_j^-})$$

$$t_1^- = t_{11} = (16.8, 28.4, 43 : 0.34, 0.57)$$

$$t_2^- = t_{32} = (28, 42.5, 60 : 0.45, 0.50)$$

$$t_3^- = t_{13} = (27.3, 42.2, 60.1 : 0.46, 0.41)$$

$$t_4^- = t_{54} = (12.3, 22.5, 35.7 : 0.30, 0.60)$$

$$t_5^- = t_{55} = (40.3, 50.3, 77.9 : 0.63, 0.14)$$

$$O^+ = \{(41.5, 59.9, 81.2 : 0.62, 0.20), (56, 76.5, 100 : 0.77, 0.05), (37.9, 56.2, 77.4 : 0.55, 0.30), (41, 59.6, 81.2 : 0.60, 0.24), (12.9, 20.9, 37.8 : 0.34, 0.50)\}$$

$$P^- = \{(16.8, 28.4, 43 : 0.34, 0.57), (28, 42.5, 60 : 0.45, 0.50), (27.3, 42.2, 60.1 : 0.46, 0.41), (12.3, 22.5, 35.7 : 0.30, 0.60), (40.3, 50.3, 77.9 : 0.63, 0.14)\}$$

TABLE -14 Application 1: Matrix of accumulative-weighted-IF Decisions

	C <sub>1</sub>	C <sub>2</sub>	C <sub>3</sub>	C <sub>4</sub>	C <sub>5</sub>
S <sub>1</sub>	(37.6,54.9,75.2:0.585,0.238)	(31.46.1.64.3:0.497,0.411)	(27.5,42.4,60.3:0.458,0.564)	(29.7,45.1,63.4:0.509,0.321)	(34.4,44.69.2:0.550,0.272)
S <sub>3</sub>	(16.9,28.5,43.1:0.343,0.573)	(56.76.5,100:0.765, 0.050)	(30.6,46.5,65.4:0.485, 0.370)	(34.1,50.7,70.4:0.536, 0.30)	(35.7,45.4,71.1:0.576,0.225)
S <sub>4</sub>	(41.3,59.6,80.9:0.620,0.204)	(28,42.5,60:0.450, 0.500)	(28.6,43.8,62.1:0.458, 0.408)	(18,29.9,44.9:0.361, 0.528)	(32.8,42.3,52.2:0.575,0.202)

**Step 6.** Separation measures  $SM^+$  and  $SM^-$  from respective sets  $O^+$  &  $P^-$ , as well as corresponding closeness coefficients for each supplier, are calculated and shown in Table 30 .

$$SM_i^+ = \sum_{j=1}^5 d(t_{ij}, t_j^+) \text{ for each } i$$

$$SM_i^- = \sum_{j=1}^5 d(t_{ij}, t_j^-) \text{ for each } i$$

$$d(t_{11}, t_1^+) = \frac{1}{6} [|(1 + 0.59 - 0.24)37.8 - (1 + 0.62 - 0.20)41.5| + |(1 + 0.59 - 0.24)55.1 - (1 + 0.62 - 0.20)59.9| + |(1 + 0.59 - 0.24)75.5 - (1 + 0.62 - 0.20)81.2|] = 5.29$$

$$d(t_{12}, t_2^+) = 41.21, d(t_{13}, t_3^+) = 13.05, d(t_{14}, t_4^+) = 13.37, d(t_{15}, t_5^+) = 21.32$$

$$\text{Then } SM_1^+ = \sum_{j=1}^5 d(t_{1j}, t_j^+) = d(t_{11}, t_1^+) + d(t_{12}, t_2^+) + d(t_{13}, t_3^+) + d(t_{14}, t_4^+) + d(t_{15}, t_5^+) = 5.29 + 41.21 + 13.05 + 13.37 + 21.32 = 94.24.$$

$$d(t_{11}, t_1^-) = \frac{1}{6} [|(1 + 0.59 - 0.24)37.8 - (1 + 0.34 - 0.57)16.8| + |(1 + 0.59 - 0.24)55.1 - (1 + 0.34 - 0.57)28.4| + |(1 + 0.59 - 0.24)75.5 - (1 + 0.34 - 0.57)43|] = 26.61$$

$$d(t_{12}, t_2^-) = 4.58, d(t_{13}, t_3^-) = 0, d(t_{14}, t_4^-) = 19.61, d(t_{15}, t_5^-) = 10.44$$

$$SM_1^- = \sum_{j=1}^5 d(t_{1j}, t_j^-) = d(t_{11}, t_1^-) + d(t_{12}, t_2^-) + d(t_{13}, t_3^-) + d(t_{14}, t_4^-) + d(t_{15}, t_5^-) = 26.61 + 4.58 + 0 + 19.61 + 10.44 = 61.24.$$

$$Cc_1 = \frac{SM_1^-}{(SM_1^+ + SM_1^-)} = \frac{26.61}{(26.61 + 61.24)} = 0.394$$

$SM^+$ ,  $SM^-$  and their corresponding  $Cc_i$  values for other suppliers are calculated in the similar manner.

**TABLE 15. Application 1: Separation measures and closeness coefficients**

	$SM^+$	$SM^-$	$Cc_i$
<b>S<sub>1</sub></b>	57.51	48.56	0.4578
<b>S<sub>3</sub></b>	36.67	68.41	0.6511
<b>S<sub>4</sub></b>	67.85	37.24	0.3544

**TABLE -16 Application 2: Intuitionistic fuzzy weights of input variables**

	$V_1^I$	$V_2^I$	$V_3^I$	$V_4^I$	$V_5^I$
<b>S<sub>1</sub></b>	(3.5,4,4.5 ;0.7,0.3)	(1.9,2.1,2.3 ;0.4,0.5)	(7,10,12;0.75,0.2)	(0.65,0.8,0.95;0.8,0.2)	(490,540,575;0.9,0.1)
<b>S<sub>2</sub></b>	(2.8,3.3,3.8 ;0.6,0.2)	(1.4,1.5,1.6 ;0.8,0.1)	(6,10,15;0.6,0.3)	(1.7,2.1,2.4;0.6,0.35)	(420,450,470;0.65,0.2)
<b>S<sub>3</sub></b>	(4.4,4.9,5.4 ;0.6,0.1)	(2.2,2.6,3 ;0.7,0.2)	(5.9,13;0.65,0.25)	(0.75,0.9,1.27;0.75,0.2)	(520,600,645;0.8,0.2)
<b>S<sub>4</sub></b>	(3.4,4.1,4.8 ;0.4,0.2)	(2.2,2.3,2.4 ;0.85,0.1)	(5.5,7.5,9.5;0.8,0.15)	(1.1,1.5,1.75;0.9,0.05)	(515,550,605;0.7,0.25)
<b>S<sub>5</sub></b>	(5.9,6.5,7.1 ;0.7,0.3)	(3.6,4.1,4.6 ;0.9,0.1)	(5.7,8;0.7,0.25)	(0.6,0.9,1.35;0.65,0.25)	(495,520,565;0.8,0.2)

**TABLE -17 Application 2 : Intuitionistic fuzzy weights of output variables**

	$U_1^I$	$U_2^I$	$U_3^I$	$U_4^I$	$U_5^I$
<b>S<sub>1</sub></b>	(2.4,2.6,2.8;0.9,0.1)	(3.8,4.1,4.4;0.8,0.1)	(6.5,7.4,8.3;0.5,0.2)	(0.7,0.9,1.25;0.7,0.25)	(465,515,550;0.9,0.1)
<b>S<sub>2</sub></b>	(2.2,2.2,2.4;0.85,0.1)	(3.3,3.5,3.7;0.9,0.1)	(4.4,5.1,5.8;0.8,0.2)	(0.6,0.65,0.71;0.6,0.25)	(500,550,575;0.75,0.2)
<b>S<sub>3</sub></b>	(2.5,3.2,3.7;0.6,0.25)	(4.2,6.6,8;0.5,0.4)	(3.6,4.1,4.6;0.9,0.1)	(0.7,0.85,0.9;0.5,0.15)	(510,600,645;0.9,0.1)
<b>S<sub>4</sub></b>	(2.5,2.8,3.3;0.7,0.1)	(5.5,5.7,5.9;0.4,0.3)	(3.4,4.1,4.8;0.4,0.2)	(0.55,0.7,0.92;0.5,0.3)	(500,550,600;0.6,0.35)
<b>S<sub>5</sub></b>	(4.4,5.2,5.8;0.8,0.2)	(6.5,7.4,8.3;0.5,0.2)	(2.7,3.2,3.7;0.7,0.2)	(0.71,0.9,1.05;0.8,0.2)	(480,540,620;0.7,0.2)

**TABLE -18 Application 2: Crisp weights of Input variables (Vs)**

Eg-2					
	V <sub>1</sub>	V <sub>2</sub>	V <sub>3</sub>	V <sub>4</sub>	V <sub>5</sub>
S <sub>1</sub>	1.24	0.42	3.41	0.28	215.33
S <sub>2</sub>	1.03	0.57	2.92	0.58	144.64
S <sub>3</sub>	1.63	0.87	2.80	0.32	211.95
S <sub>4</sub>	1.09	0.89	2.75	0.61	177.94
S <sub>5</sub>	2.02	1.64	2.22	0.29	185.68

4.

**TABLE -19 Application 2: Crisp weights of output variables (U<sub>r</sub>)**

	U <sub>1</sub>	U <sub>2</sub>	U <sub>3</sub>	U <sub>4</sub>	U <sub>5</sub>
S <sub>1</sub>	1.04	1.55	2.14	0.30	205.33
S <sub>2</sub>	0.86	1.40	1.81	0.20	188.49
S <sub>3</sub>	0.95	1.44	1.64	0.31	238.00
S <sub>4</sub>	1.00	1.39	1.09	0.19	152.78
S <sub>5</sub>	1.84	2.14	1.07	0.32	180.74

**TABLE -20 Application 2: Efficiency scores**

Supplier	Efficiency
EFS <sub>1</sub>	1
EFS <sub>2</sub>	1
EFS <sub>3</sub>	1
EFS <sub>4</sub>	1
EFS <sub>5</sub>	1

**TABLE -21 Application 2: Linguistic terms rating of Decision makers**

Linguistic Terms	IFN	Crisp values
Crucial (CRL)	(8,9,10 ;0.85, 0.05)	3.60
Significant (SFT)	(7,8,9; 0.7, 0.2)	2.67
Standard (SRD)	(6,7,8; 0.5, 0.5)	1.56
Depraved (DPD)	(5,6,7; 0.4, 0.5)	1.20
Deplorable (DE)	(4,5,6; 0.25 ,0.6)	0.72

**TABLE -22 Application 2: Decision-maker opinion weights**

	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
Linguistic Term	Crucial (CRL)	Standard (SRD)	Significant (SFT)
Weights	0.46	0.199	0.341

**TABLE 23 -Application 2: Criteria based -Supplier Linguistic rating**

Linguistic Terms	IFN
Very Good (G)	(8,9,10 :0.85, 0.05)
Good (G)	(6,7,8 :0.7,0.2)
Medium Good (MG)	(4,5,6 :0.5, 0.5)
Bad (B)	(2,3,4 :0.4, 0.5)
Very Bad (VB)	(1,2,3 :0.2 ,0.65)

**TABLE -24 Application 2: Decision makers opinion on suppliers for each criteria**

SUPPLIERS	CRITERIA	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
S <sub>1</sub>	C <sub>1</sub>	VG	G	G
	C <sub>2</sub>	MG	G	MG
	C <sub>3</sub>	MG	G	VG
	C <sub>4</sub>	G	B	VG
	C <sub>5</sub>	G	G	MG
S <sub>2</sub>	C <sub>1</sub>	B	MG	MG
	C <sub>2</sub>	VG	VG	VG
	C <sub>3</sub>	G	VG	G
	C <sub>4</sub>	G	G	VG
	C <sub>5</sub>	MG	VG	G
S <sub>3</sub>	C <sub>1</sub>	VG	G	VG
	C <sub>2</sub>	MG	MG	MG
	C <sub>3</sub>	G	G	G
	C <sub>4</sub>	B	G	MG
	C <sub>5</sub>	G	VG	B
S <sub>4</sub>	C <sub>1</sub>	G	G	G
	C <sub>2</sub>	MG	G	MG
	C <sub>3</sub>	VG	G	VG
	C <sub>4</sub>	VG	VG	VG
	C <sub>5</sub>	B	B	B
S <sub>5</sub>	C <sub>1</sub>	G	MG	G
	C <sub>2</sub>	MG	MG	MG
	C <sub>3</sub>	VG	VG	VG
	C <sub>4</sub>	B	MG	B
	C <sub>5</sub>	VG	G	MG

TABLE -25 Application 2: Matrix of accumulative “IF- decisions”

	C <sub>1</sub>	C <sub>2</sub>	C <sub>3</sub>	C <sub>4</sub>	C <sub>5</sub>
S <sub>1</sub>	(6.9,7.9,8.9:0.782,0.106)	(4.4,5.4,6.4:0.548,0.417)	(5.8,6.8,7.8:0.700,0.190)	(5.9,6.9,7.9:0.728,0.150)	(5.3,6.3,7.3:0.643,0.273)
S <sub>2</sub>	(3.1,4.1,5.1:0.456,0.500)	(8.9,10:0.85,0.050)	(6.4,7.4,8.4:0.739,0.152)	(6.7,7.7,8.7:0.763,0.125)	(5.5,6.5,7.5:0.669,0.231)
S <sub>3</sub>	(7.6,8.6,9.6:0.828,0.066)	(4.5,6:0.50,0.50)	(6.7,8:0.700,0.200)	(3.5,4.5,5.5:0.509,0.417)	(5.6,7:0.669,0.207)
S <sub>4</sub>	(6.7,8:0.700,0.200)	(4.5,5.4,6.4:0.548,0.417)	(7.6,8.6,9.6:0.828,0.066,	(8.9,10:0.850,0.050)	(2.3,4:0.400,0.500)
S <sub>5</sub>	(5.6,6.6,7.6:0.668,0.240)	(4.5,6:0.500,0.500)	(8.9,10:0.850,0.050)	(2.4,3.4,4.4:0.421,0.500)	(6.2,7.2,8.2:0.740,0.144)

**TABLE -26 Application 2: IF- Linguistic score for criteria by decision makers**

Linguistic Terms	IFN
Very Important (VI)	(7,8.5,10:0.9, 0)
Important (I)	(6,7.5,9 :0.8, 0.1)
Medium Important (MI)	(5,6.5,8 :0.7, 0.2)
Essential (ES)	(4,5.5,7:0.5, 0.5)
Inessential (IES)	(3,4.5,6 :0.3 ,0.5)

5.

**TABLE -27 Application 2: Decision makers opinion on Criteria**

	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>
C <sub>1</sub>	I	MI	MI
C <sub>2</sub>	VI	VI	VI
C <sub>3</sub>	ES	I	MI
C <sub>4</sub>	I	MI	ES
C <sub>5</sub>	VI	I	I

**TABLE -28 Application 2: Weights of criteria**

Criteria	Weights
C <sub>1</sub>	(5.5,7,8.5:0.751,0.145)
C <sub>2</sub>	(7,8.5,10:0.9,0)
C <sub>3</sub>	(4.7,6.2,7.7:0.650,0.266)
C <sub>4</sub>	(5.1,6.6,8.1:0.704,0.199)
C <sub>5</sub>	(6.5,7.0,9.5:0.855,0.000)

TABLE -29 Application 2: Matrix of accumulative -weighted-“IF- decisions”

	<b>C<sub>1</sub></b>	<b>C<sub>2</sub></b>	<b>C<sub>3</sub></b>	<b>C<sub>4</sub></b>	<b>C<sub>5</sub></b>
<b>S<sub>1</sub></b>	(37.8,55.1,75.5:0.59,0.24)	(30.3,45.9,64:0.49,0.42)	(27.3,42.2,60.1:0.46,0.41)	(30.1,45.6,64:0.51,0.32)	(34.4,43.9,69.2:0.55,0.27)
<b>S<sub>2</sub></b>	(16.8,28.4,43:0.34,0.57)	(56,76.5,100:0.77,0.05)	(30.3,46.2,65:0.48,0.38)	(34.2,50.8,70.5:0.54,0.30)	(35.4,45,70.7:0.57,0.23)
<b>S<sub>3</sub></b>	(41.5,59,9,81.2:0.62,0.20)	(28,42.5,60:0.45,0.50)	(28.4,43.7,61.9:0.45,0.41)	(17.8,29.6,44.5:0.36,0.53)	(32.5,41.9,51.8:0.57,0.21)
<b>S<sub>4</sub></b>	(32.8,48.7,67.7:0.53,0.32)	(30.8,45.9,64:0.49,0.42)	(41,59.6,81.2:0.54,0.31)	(41,59.6,81.2:0.60,0.24)	(12.9,20.9,37.8:0.34,0.50)
<b>S<sub>5</sub></b>	(30.6,45.9,64.3:0.50,0.35)	(28,42.5,60:0.45,0.50)	(37.9,56.2,77.4:0.55,0.30)	(12.3,22.5,35.7:0.30,0.60)	(40.3,50.3,77.9:0.63,0.14)

**TABLE -30 Application 2: Separation measures and closeness coefficients**

	SM <sup>+</sup>	SM <sup>-</sup>	C <sub>i</sub>
S <sub>1</sub>	94.24	61.24	0.394
S <sub>2</sub>	74.41	81.07	0.521
S <sub>3</sub>	105.42	50.06	0.322
S <sub>4</sub>	56.63	98.85	0.636
S <sub>5</sub>	126.73	28.75	0.185

The closeness coefficient value  $C_{c_i}$  of supplier S<sub>4</sub> is the highest of all suppliers, as shown in table 30. As a result, we conclude that Supplier S<sub>4</sub> best meets the company's needs and is chosen.

### 5. Conclusion

In conclusion, this section introduced a supplier selection procedure employing an integrated DEA-TOPSIS technique for CLSCN. The integration enhances product quality, reduces production time and cost, and proves effective when choosing from a large pool of vendors within a short timeframe. The method aids in identifying the supplier that best aligns with the organization's needs. The mathematical model from section 3 is practically validated in real-time applications 1 and 2 for supplier evaluation and selection. The results demonstrate the effectiveness of the model in identifying the best-suited supplier based on given criteria. In Application Model 1, three efficient suppliers are shortlisted and evaluated further in the second stage. In Application Model 2, where all suppliers exhibit equal efficiency, the method facilitates the selection of the best supplier in the second stage.

### References

- [1] De Boer, L., Labro, E., & Morlacchi, P. (2001). A review of methods supporting supplier selection. *European journal of purchasing & supply management*, 7(2), 75-89.
- [2] Dickson, G. W. (1966). An analysis of vendor selection systems and decisions. *Journal of purchasing*, 2(1), 5-17.
- [3] Chai, J., Liu, J. N., & Ngai, E. W. (2013). Application of decision-making techniques in supplier selection: A systematic review of literature. *Expert systems with applications*, 40(10), 3872-3885.
- [4] Farrell, M. J. (1957). The measurement of productive efficiency. *Journal of the Royal Statistical Society: Series A (General)*, 120(3), 253-281.
- [5] Charnes, A., Cooper, W. W., & Rhodes, E. (1978). Measuring the efficiency of decision-making units. *European journal of operational research*, 2(6), 429-444.
- [6] Soteriou, A. C., & Stavrinides, Y. (2000). An internal customer service quality data envelopment analysis model for bank branches. *The International Journal of Bank Marketing*, 18(5), 246-252.
- [7] Ramanathan, R. (2005). Operations assessment of hospitals in the Sultanate of Oman. *International Journal of Operations & Production Management*.
- [8] Jianqiang, W., & Zhong, Z. (2009). Aggregation operators on intuitionistic trapezoidal fuzzy number and its application to multi-criteria decision-making problems. *Journal of Systems Engineering and Electronics*, 20(2), 321-326.
- [9] Bessent, A. M., Bessent, E. W., Charnes, A., Cooper, W. W., & Thorogood, N. C. (1983). Evaluation of educational program proposals by means of DEA. *Educational Administration Quarterly*, 19(2), 82-107.
- [10] Tomkins, C., & Green, R. (1988). An experiment in the use of data envelopment analysis for evaluating the efficiency of UK university departments of accounting. *Financial Accountability & Management*, 4(2), 147-164.
- [11] Johnes, J., & Johnes, G. (1995). Research funding and performance in UK university departments of economics: A frontier analysis. *Economics of Education Review*, 14(3), 301-314.
- [12] Sinuany-Stern, Z., Mehrez, A., & Barboy, A. (1994). Academic departments efficiency via DEA. *Computers*

- & Operations Research, 21(5), 543-556.
- [14] Puri, J., & Yadav, S. P. (2015). Intuitionistic fuzzy data envelopment analysis: An application to the banking sector in India. *Expert Systems with Applications*, 42(11), 4982-4998.
- [15] Hwang, C.L.; Yoon, K. 1981: Multiple attribute decision making methods and applications. Berlin Heidelberg New York: Springer
- [16] Tsaur, S. H., Chang, T. Y., & Yen, C. H. (2002). The evaluation of airline service quality by fuzzy MCDM. *Tourism management*, 23(2), 107-115.
- [17] Chu, T. C. (2002). Selecting plant location via a fuzzy TOPSIS approach. *The International Journal of Advanced Manufacturing Technology*, 20(11), 859-864.
- [18] Chen, M. F., & Tzeng, G. H. (2004). Combining grey relation and TOPSIS concepts for selecting an expatriate host country. *Mathematical and computer modelling*, 40(13), 1473-1490.
- [19] Lee, D. H., & Dong, M. (2009). Dynamic network design for reverse logistics operations under uncertainty. *Transportation Research Part E: Logistics and Transportation Review*, 45(1), 61-71.
- [20] Chen, C. T., Lin, C. T., & Huang, S. F. (2006). A fuzzy approach for supplier evaluation and selection in supply chain management. *International journal of production economics*, 102(2), 289-301.
- [21] Boran, F. E., Genç, S., Kurt, M., & Akay, D. (2009). A multi-criteria intuitionistic fuzzy group decision making for supplier selection with TOPSIS method. *Expert systems with applications*, 36(8), 11363-11368
- Wang, Y. M., & Luo, Y. (2009). On rank reversal in decision analysis. *Mathematical and Computer Modelling*, 49(5-6), 1221-1229.
- [22] Lotfi, F. H., Fallahnejad, R., & Navidi, N. (2011). Ranking efficient units in DEA by using TOPSIS method. *Applied Mathematical Sciences*, 5(17), 805-815.
- [23] Chitnis, A., & Vaidya, O. S. (2016). Efficiency ranking method using DEA and TOPSIS (ERM-DT): case of an Indian bank. *Benchmarking: An International Journal*.
- [24] Doyle, J., & Green, R. (1994). Efficiency and cross-efficiency in DEA: Derivations, meanings and uses. *Journal of the operational research society*, 45(5), 567-578.
- [25] Zhu, J. (2001). Super-efficiency and DEA sensitivity analysis. *European Journal of operational research*, 129(2), 443-455.
- [26] Goncharuk, A. G. (2011). Benchmarking for investment decisions: a case of food production. *Benchmarking: An International Journal*.
- [27] Friedman, L., & Sinuany-Stern, Z. (1997). Scaling units via the canonical correlation analysis in the DEA context. *European Journal of Operational Research*, 100(3), 629-637.
- [28] Ellram, L. M. (1990). The supplier selection decision in strategic partnerships. *Journal of Purchasing and materials Management*, 26(4), 8-14.-14.
- [29] Atanassov, Krassimir T., and Krassimir T. Atanassov. *Intuitionistic fuzzy sets*. Physica-Verlag HD, 1999.